

# Foundation News

THE NEWSLETTER FOR MEMBERS, BY MEMBERS

MAY 2010

## Quality counts



**OVER the next two years an exciting improvement programme is taking place across the Trust which will bring about benefits for patients and staff.**

The new Quality Improvement Strategy aims to build on our strengths as a successful organisation by focussing on key areas and making us best in class.

While we are recognised as "good" for our quality of services by the independent regulator there is room for improvement. We are also measured against other NHS organisations and need to ensure our patients recognise us as a top performing Trust and continue to choose our hospitals for their care.

Medical director Yvette Oade said: "Incredible work has taken place over the past few years to improve the care we give to our patients and their experience with us. The challenge is to build on our strengths for the future.

"This is what quality improvement is all about – moving as a Trust from good to great and as a result bringing about real benefits for our patients and our staff."



Director of nursing Helen Thomson said: "Everyone has an important part to play in this. We want to make our patients safer and make them feel well cared for and to do that everyone needs to get involved." The strategy has key aims:

- To reduce avoidable deaths in our hospitals – one national study concluded that about 10 per cent of hospital deaths are avoidable
- To reduce "harm" or unintended injury
- To be in the top 20 per cent

of acute trusts in the NHS and for 90 per cent of our patients to recommend our care to others

- To be in the top 20 per cent of comparative Trusts for the length of stay our patients have with us and also for readmission rates.

Keeping you informed and involved



Introduction by Chairman Sukhdev Sharma

I would like to welcome you to the spring edition of Foundation News and extend a special welcome to all our new members. You join some 10,000 public and 5,500 staff members of our Trust, and your contribution and support is crucial to our continued success. In this edition, we have news of the forthcoming elections to the Foundation Trust Membership Council, an update on how your Council members are influencing the work of the Trust and highlights of our recent achievements. There is an opportunity for you to win a prize, simply by updating your details and letting us have your thoughts on how we can improve membership for you. You will also find details of members' events and the date of our health fair and annual general meeting. I hope that you find your newsletter interesting and informative.

Sukhdev Sharma, Chairman

## Welcome aboard...



A recruitment campaign held at Kirklees college attracted 100 new members. A warm welcome to all our new members. In the picture are new members Farkhanda Rashid and Haya Ali pictured with (right) Kathy Green from our membership office.

## Newswatch – recent highlights from the Trust

OUR Trust communications team promotes news about our investments, service developments and staff achievements through the local and regional media. Below are some recent highlights:

### January

#### Improvements on show

Our estates department held an exhibition at Huddersfield Royal Infirmary showcasing recent developments and ongoing refurbishment schemes. These included the refurbishment of ward 17, the Medical Assessment Unit, ward 10 along with smaller schemes including the lift replacement programme and the creation of more than 700 additional car parking spaces.

### February

#### Helping survivors in Haiti

Senior sister in the A & E Department at our Trust, Debbie Lau spent two weeks in disaster-struck Haiti, helping the sick and injured. Debbie went out with a team from UK aid agency, Merlin.

### March

#### Surgery first for our Trust

Pioneering keyhole bowel surgery was performed for the first time at the Huddersfield Royal Infirmary. Our Trust is one of only a few in the country offering the new laparoscopic ileo-anal pouch procedure for inflammatory bowel disease.

- To read the press releases, visit the Latest News section on the home page of our website [www.cht.nhs.uk](http://www.cht.nhs.uk)



Estates department exhibition



Helping the injured in Haiti



Pioneering keyhole surgery

## INSIDE

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## Meet the Council Member

LIZ FARNELL



### Why did you want to become a member of this Foundation Trust?

To find out more about how our Trust operates and to listen and learn how the organisation is run.

### What are our strengths as an FT?

There is a fantastic team culture and people have a greater understanding of how we operate.

### What is your idea of perfect happiness?

Not really happiness, more a reflection of the seven happy years when I lived in Greece and visited the Greek islands. I worked in a hotel in Athens city centre.

### What is your best ever present?

Not a present, more of my life and happiness that I shared with my partner David before he died.

### How do you relax?

Reading a book in the garden with a large gin and tonic.

### What is the most important aspect of your work?

The people whom I work with at the Huddersfield Royal Infirmary.

### What is your favourite place?

I love most of the places I visit, especially the USA and Australia.

### Who would I like to have dinner with and why?

My close friends, with a large bottle of wine.

### Best chat-up line?

Less said, less harm done.

### What is your most treasured possession?

To live life to the full and be happy – much more important than possessions.

### What are your favourite films?

Titanic and Harry Potter.

## Copying letters to patients

IN RESPONSE to Government guidelines, our Trust is giving patients the option to receive copies of letters sent to their GP after an outpatient appointment.

Patients will have the opportunity to discuss the letter at their next consultation or alternatively contact their General Practitioner.

The initiative is designed to be one way of improving communications between healthcare professionals and patients and increase patients' involvement in their care and treatment.

There may, however, be occasions when it is inappropriate to copy the letter to the patient due to sensitive information or third party involvement. A patient information leaflet has been developed and will be shared with patients for comments at the next patient focus group meeting.

Our Trust is currently trialling the new process with three paediatric and two orthopaedic consultants and their medical secretaries.

## Planning begins for annual Trust health fair

NEW plans are being drawn up for our annual health fair and annual general meeting (AGM). Our 2009 event, held at the Huddersfield Royal Infirmary, was a resounding success, and we hope to make this year's occasion even better! The health fair will include on-the-spot health checks, interactive displays, a tour of certain hospital departments and you will be able to meet some of your newly elected Foundation Trust Membership Councillors.

The event will also be combined with the board of directors' annual meeting, which includes presentations of the accounts, annual report and future plans.

It will be held on Thursday October 7 at the Calderdale Royal Hospital and will start at 5pm. All Foundation Trust members, staff, members of the public and anyone with an interest in our services and future plans are welcome to attend.

More information and details of how to register your attendance at the event will be included in the next edition of *Foundation News*.

**You are invited: visitor Rose Greenwood (second right) pictured with (from left) Anna Clancy, Linda Wild, Irene Liversedge, Caron Bowers, Betty Durning**



## Get your kit off!

### Home screening kit for bowel cancer proving to be a big success

#### A SIMPLE home screening kit for bowel cancer is helping to save lives across Calderdale and Kirklees.

Since the scheme was launched almost one year ago, around 27,000 kits have been issued. Of those, 16,000 people have returned the tests. More than 300 people have had an abnormal result, leading to the detection of bowel cancer in more than 38 people.

The tests are carried out in the privacy of the patient's own home and returned in a hygienically sealed prepaid envelope. The kits are then sent to a laboratory in Gateshead and results will usually be returned in two weeks. A normal result means that no further tests are needed and the person will be recalled to take part in screening again in two years; an unclear result means that the person will be asked to repeat the test up to two more times; an abnormal result, where blood is found in the sample, does not mean there is a diagnosis of cancer, but it does mean that further tests need to be carried out and a colonoscopy will be offered.

Avril Halstead, from Holmfirth, had no idea that she had a cancerous growth, when her screening pack arrived through the post. She said: "I was in two minds about doing the test because I am healthy and had no symptoms whatsoever. But I thought if someone had taken the trouble to send me the kit, I might as well do it. It was a good job I did."



**Simple idea: bowel screening centre manager Kathryn Aldous with one of the kits**

The test revealed abnormalities in Avril's bowel and she was sent for a colonoscopy at Calderdale Royal Hospital. This showed she had a cancerous polyp, which was removed during the procedure. She was then given a CT scan to check that the disease had not spread and was given the 'all clear.'

Edward Marshall, from Halifax, was diagnosed with bowel cancer. He said: "Like a lot of men, I didn't want to think that anything could be wrong. Actually,

I had seen the occasional sign that perhaps everything wasn't as it should be, but I was reluctant to go to my GP."

Edward took to the test and was told he needed a second one. As a result, he went for a colonoscopy that identified a large polyp.

"There were no problems with the procedure, and I was even able to see on screen as they removed the growth. All the staff were terrific and the whole process from start to finish was amazingly quick.

"I am telling everyone to do it. What have you got to lose? Either you get confirmation that everything is ok, or you get the chance to identify a potentially serious problem that can be dealt with at an early stage."

Bowel Screening Centre Manager, Kathryn Aldous, said: "The bowel screening kits can help to find cancer at the earliest stage, before people notice any symptoms. There is an 80% success rate in treating bowel cancer if it is caught early, so it is very important that people take the test."

The screening programme is open to everyone aged 60 to 69 who is registered with a GP. People aged 70 and above can self-refer by calling 0800 707 6060. The programme will continue to call and recall eligible members of the population every two years.

For more information on the screening process and treatments for bowel cancer, visit [www.cancerscreening.nhs.uk/bowel/](http://www.cancerscreening.nhs.uk/bowel/)

## Would you like to become a membership councillor?

IT'S GREAT to get involved in the work of the Trust by becoming a Membership Councillor!

If you would like the chance to influence the running of the Trust and represent the views of members, you will be interested to know that there are seats coming up for election in the summer.

There are 16 public seats and six staff seats on our Membership Council and in 2010 elections will take place in five of the public constituencies.

The elections this year are for:

- Constituency one (Calder Valley, Luddendenfoot, Todmorden)
- Constituency two (Birkby, Crosland Moor, Deighton, Newsome, Paddock)
- Constituency three (Almondbury, Dalton, Denby Dale, Kirkburton)
- Constituency five (Brighouse, Elland, Greetland, Stainland, Rastrick, Skircoat) (two seats)
- Constituency eight (Colne Valley West, Golcar, Holme Valley North, South and Lindley).

Informal briefing sessions for members who are interested in finding out more about becoming a council member will be held at 4.30pm in the Large Training Room, Learning Centre, Calderdale Royal Hospital on Monday 12 July and 4.30pm in the Board Room, Huddersfield Royal Infirmary on Wednesday 21 July.

These sessions will offer the chance to hear from current council members and Trust staff about the valuable role that council members perform, as well as practical advice on how to stand for election.

If you are interested in attending one of the above sessions, or would like more information, please contact the membership office on **01484 347342** or e-mail [membership@cht.nhs.uk](mailto:membership@cht.nhs.uk)

#### Here are the views of some of our Membership Councillors:

*"As a Membership Councillor, you will have a unique opportunity to support your local community and represent the views of Foundation Trust members."*

**Lesley Longbottom, Membership Councillor**

*"I am encouraged by the dedication and enthusiasm of the Membership Councillors, and their commitment to working with members and staff to develop and improve hospital services."*

**Joanna Birch, Membership Councillor**

## National awards for two Trust teams



**Community rehabilitation: from left, Carly Baker, Kathleen Freeman, Helen O'hara, Sam Pearson, Karen Middleton, Sandra Lickess, Janet Whyman and Alan Hough**

STAFF on the community rehabilitation and stroke and rehabilitation units at our Trust are celebrating achieving prestigious national awards from health experts at Leeds University.

Practice Development Unit (PDU) accreditation shows evidence of best

practice and partnership working with users and carers. The teams had to fulfil 15 criteria, focussing on areas including self-development, creativity, innovation.

The community rehabilitation unit has become the first therapy only team in the country to gain



**Stroke accreditation: back row from left, Darren Nicholson, Nick Mant, Andrea Moore, Ben Totterdell and Dr Irfan Shakir; front row from left, Dave Hyde, Donna Bradfield, Dr Karen Goodman, Cathy Smith and Carol Whitworth**

second stage accreditation.

The stroke and rehabilitation unit (wards 6D and 7ABCD) at Calderdale Royal Hospital has retained PDU status for the sixth year. The re-accreditation recognises that high quality care for patients has been maintained.



## Update your details and win!!!

AS PART of our commitment to keeping costs as low as possible, and reducing our carbon footprint, we plan to make much more use of email, the intranet and our website in the future. This is especially important now that our membership has grown to 10,000 public and 5,500 staff members.

We plan to make future editions of

Foundation News and information about members' events available to staff members on our intranet. Some printed copies will be available in wards and departments.

Similarly, we are looking to communicate with our public and stakeholder members via email, to save printing and postage costs

With this in mind we have developed a brand new web portal which will

allow you, our members, to update your details and membership preferences online. You can also complete our latest survey and enter yourself into our prize draw for a £25 M&S voucher!

Please visit <http://members.cht.nhs.uk> to enter our competition. Please note that you will need your membership number to register online. **Call the membership**

**office on 01484 347342 to find out your number.** If you prefer to receive a paper copy of our questionnaire, please contact membership officer Leander Stones on **01484 347342** or email [membership@cht.nhs.uk](mailto:membership@cht.nhs.uk)

There will be a prize each for the first lucky staff member and the first public member drawn on the closing date. The closing date is Friday 4 June 2010.



**Greetings: membership councillor Janette Roberts (centre) welcomes Marc Hampshire and Bunty Herriott to a Medicine for Members event**

# Building for the future

## A MAJOR building scheme to provide a dedicated, state-of-the-art endoscopy unit at Huddersfield Royal Infirmary is underway.

The £3.5 million scheme will provide modern, user-friendly facilities for patients and improved facilities for staff. The service, which carries out around 6,500 procedures a year, has outgrown its former home in the hospital.

A 37 metre high crane has been moved onto the hospital site to allow building materials and machinery to be lifted into the area which will be home to the new unit.

The crane will be on the area usually used for the mobile MRI scanner – which is why work has taken place at the top of South Drive to build a new mobile scanner base. A reception area, waiting room, changing rooms and toilets have been created in the former ground floor flats in Savile Court for patients. The MRI scanner service in the main hospital will continue as usual.

The new endoscopy unit, which should be completed by the end of the year, will provide:

- Four individual consulting/preparation rooms
- Three fully equipped endoscopy rooms
- A two-phase recovery area – one for people who are coming out of sedation and another area for patients to have a drink while they wait for relatives
- A waiting area and quiet room
- Improved staff facilities, including a seminar room for trainees.

Consultant Dr George Sobala said: "Over the last 30 years endoscopic procedures have established a fundamental role in the diagnosis and treatment of many conditions. Many cancers can now be detected, treated, and even prevented and cured by endoscopic techniques.

"The new unit at HRI together with its new sister unit at CRH will allow the Trust to treat an increased number of patients in a more spacious, comfortable and safe environment."

### Other schemes this year:

- In the main hospital ward four, medicine and elderly, has temporarily moved to ward eight while a £100,000 revamp takes place. New doors, ceilings and lighting will be installed where needed, extra handbasins will be installed and all the toilets and bathrooms will be revamped. The kitchens and utility rooms will also be upgraded, taking on board the latest infection control guidance. It is hoped the work will be completed in June.
- A major £1.9m refurbishment scheme is planned for ward 21 this summer. The medical ward will be completely gutted and remodelled to meet the latest privacy and dignity and infection control guidelines.
- At Calderdale Royal Hospital work on the new £2.8m endoscopy unit scheme is continuing and it is hoped it will be up and running in the autumn.



## Medicine for Members

Our exclusive Medicine for Members events are an opportunity for you to find out about the work of the Trust and some of the innovative treatments that we offer.

● In January, chronic pain consultant Dr Dimple Vyas and general manager for the medicine and elderly division Helen Knapman, gave interesting talks on a health project which is helping people with musculoskeletal pain to take an active role in managing their ongoing care. Members were informed that the project brings together patient self-management and mainstream health services.

### Here are the views of some of our members:

**Mavis Eastwood of Fixby, said:** "The talk was a real eye opener. I was surprised to learn that patients now play a much more active role in their own care."

**Colin Billington, of Salendine Nook, said:** "A very interesting approach. It is an important step forward in patient self-management."

● In March, Dr Mary Kiely and Dr Rachel Sheils provided the members with a professional and thought provoking presentation. They explained the speciality of Palliative Care and the importance of advanced planning for end of life care. The speakers highlighted the importance of good communication and seamless service between our hospitals, the Hospices and Community.



## Garrick Graham

HUNDREDS of people filled St Stephen's Parish Church, Lindley, for the funeral service of a highly respected former colleague, friend and Membership Councillor Garrick Graham. He died on 2 February 2010.

Garrick was a consultant surgeon for over 25 years at the Huddersfield Royal Infirmary. He became chairman of the Huddersfield NHS Trust in 1993.

His clinical expertise benefited many patients over the years, and he worked tirelessly to introduce clinical management into the organisation, encouraging managers and clinicians to work together. He was on the committee of the Heart of Huddersfield Appeal, and helped to raise thousands of pounds for the cardiac unit at the Huddersfield Royal Infirmary.

Although he retired in 2001, he retained close links with the Trust as a committed Membership Councillor and Foundation Trust member.

Our chief executive, Diane Whittingham said: "Garrick was a tremendous enthusiast in everything he did, and will be greatly missed by all who knew him."

Garrick leaves his wife Joy, three children and three grandchildren.

## Patient reminder scheme has text appeal

PATIENTS at our Trust can now choose to receive a text message to remind them about their hospital appointment. The new messaging service is being trialled in the Ear, Nose and Throat (ENT) and Neurology Departments. The service will later be expanded to all outpatient departments at the Trust. It is part of a drive to reduce the number of patients who do not attend their appointment. Last year, there were 43,735 missed appointments across the Trust, which could have been used for other patients.

Membership Councillor Lesley Longbottom took part in a trial of the

new system, prior to its launch. She said: "Membership Councillors were invited to test out the reminder service and offer suggestions for improvement, prior to it going live. I found the system very easy to use, and I am sure that patients will find it useful."

Our director of service development, Lesley Hill, said: "In our busy lives it is easy to forget about an appointment that may have been made some time in advance. We would ask all patients who cannot attend their appointment to let us know, so that we can offer their appointment to someone else."

## We are listening...

### You said...

Why doesn't the Trust text patients to remind them of their hospital appointments

### We did...

We have involved you, our members, in developing a text messaging system to remind patients of the date and time of their outpatient appointment, five days before it is due.

### Exclusive events for you!

OUR Trust holds exclusive events throughout the year for you, our members, but admission is by ticket only as spaces are limited. Places will be allocated on a first come, first served basis. Please contact the membership office on **01484 347342** or via e-mail [membership@cht.nhs.uk](mailto:membership@cht.nhs.uk) to book your place(s). If you have booked a place at a forthcoming event, but can no longer attend, please let our membership office know so that your place can be offered to another member.

Please note that in response to your suggestions, with effect from March 2010, Medicine for Members events will start at the later time of 6.30pm.

## Members events calendar 2010 – for you to cut out and keep

**Please note:** ● registration and refreshments 6.00pm ● events start at 6.30pm

DATE	TITLE	SPEAKER	VENUE	TIME
Wednesday 12 May	<b>Understanding the money</b> Where does our money come from? The impact of the economic climate on patient care	Mark Brearley, director of finance	Lecture Theatre, HRI	<b>6.30pm</b>
Tuesday 18 May	<b>Understanding the money</b> Where does our money come from? The impact of the economic climate on patient care	Mark Brearley, director of Finance	Lecture Theatre, CRH	<b>6.30pm</b>
Monday 5 July	<b>Stroke and vascular disease</b> Up-to-date treatment and care. Learn about the patient pathway for stroke patients	Dr Irfan Shakir, consultant Jackie Wilkinson, acute stroke pathway nurse	Lecture Theatre, HRI	<b>6.30pm</b>
Tuesday 13 July	<b>Stroke and vascular disease</b> Up-to- date treatment and care. Learn about the patient pathway for stroke patients	Dr Irfan Shakir, consultant Jackie Wilkinson, acute stroke pathway nurse	Lecture Theatre, CRH	<b>6.30pm</b>
Thursday 16 September	<b>Bowel screening/visit to the Endoscopy suite</b> Update on bowel screening and the services we provide	Kathryn Aldous, bowel cancer screening centre manager/Mel Addy, general manager	Lecture Theatre, HRI	<b>6.30pm</b>
Thursday 23 September	<b>Bowel screening/visit to the Endoscopy suite</b> Update on bowel screening and the services we provide	Kathryn Aldous, bowel cancer screening centre manager/Mel Addy, general manager	Lecture Theatre, CRH	<b>6.30pm</b>
Tuesday 9 November	<b>The exemplar ward</b> Enhancing the patient experience. How we deliver, monitor and respond, to ensure excellent patient care	Lindsay Rudge, senior nurse	Lecture Theatre, HRI	<b>6.30pm</b>
Thursday 18 November	<b>The exemplar ward</b> Enhancing the patient experience. How we deliver, monitor and respond, to ensure excellent patient care	Lindsay Rudge, senior nurse	Lecture Theatre CRH	<b>6.30pm</b>





■ **Christine Breare** is a retired general dental practitioner who had an interest in continuing post-graduate education for dental practitioners and clinical audit. Married with two sons and four grand-children, she lives in Upper Hopton near Mirfield. She is a church warden and secretary of the Upper Hotpon Community Association.



■ **Dr Liz Breen** is a lecturer for the School of Management at the University of Bradford. She has two children and lives in Calderdale.



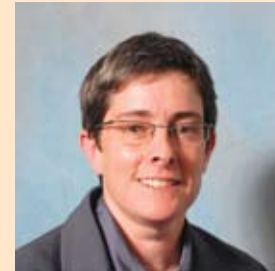
■ **Richard Hill** is an associate director of business development, communications and marketing at the Humber Mental Health NHS Teaching Trust. Prior to this, he worked as global director of marketing for an international photographic company. He is married with two sons and lives in Kirklees.



■ **Yash Pal Kansal** worked in the pharmaceutical industry and NHS. He is a carer for his disabled mother and lives in Kirklees. Yash has assisted on consumer related matters at the Hindu Temple in Huddersfield.



■ **Lesley Longbottom** worked for the Metropolitan Police service in personnel training and staff development. She is a school governor at Holywell Green Primary School. She is married with two daughters and two grandsons.



■ **Frances Macguire** is a specialist registrar in public health for Yorkshire and the Humber. She has worked for environmental non-governmental organisations for a number of years on climate change and biodiversity conservation. She has two children, and lives in Calderdale.



■ **Christine Mickleborough** is a retired nurse, midwife and community nurse. She is a member of the Royal College of Nursing, and the St Luke's Hospital (Bradford) Nurses League. She is also a member of South West Yorkshire Mental Health Trust and is diocesan co-ordinator for the Children's Society. Married with one son and one daughter, she lives in Calderdale.



■ **Peter Naylor** is married with two sons and lives in Calderdale. He is retired from the financial services industry.



■ **Bernard Pierce** of Mytholmroyd, has a background in social work and then in medical education at both undergraduate and post-graduate level. He was a lecturer at the Leeds School of Medicine and at the Yorkshire Deanery.



■ **Dot Rayner** is a retired manager of employment services for people with disabilities. Married with two grown-up children, she is a member of Arthritis Care and a member of Fuchs Friends (an organisation for people with a specific eye condition).



■ **George Richardson** is a governor at Brighouse High School and Woodhouse Primary School and recently stood down after nine years as chair of governors at Calderdale College. He has two married daughters and four grandchildren. Now retired, he lives in Calderdale and formerly worked at Park Valley Mills as a dyer.

### Win! Win! Win!

Update your details and take part in our short survey – you could win a £25 M&S voucher!  
To enter, you will need your membership number. Call the membership office on 01484 347342 to find out your number and enter today.



■ **Jan Roberts** was a headteacher at Gomersal First School for 13 years and at schools in Skelmanthorpe and Dewsbury. She is married with two children and four stepchildren and after taking early retirement now works on a supply basis. She is a committee member for the Meltham Hospice, a member of the local Royal Society for the Protection of Birds and is a governor at Helme School, Meltham, as well as sitting on the Kirklees Governors' Panel.



■ **Janette Roberts** of Meltham, was a headteacher of a community primary school in Rochdale and two multicultural schools in Wakefield. She is widowed with four children and eight grandchildren. Now retired, she is a member of the Patient Liaison Committee of the Royal College of Anaesthetists, a patient representative on PEAT (Patient Environment Action Team), clinical audit and various cancer groups.



■ **Allan Templeton** is a past chairman of Calderdale Health Authority, Calderdale NHS Trust and Calderdale and Kirklees Health Authority. He has four children and nine grandchildren and is a director of Age Concern Calderdale, a trustee with the Halifax League of Friends and past chairman of the Council for Voluntary Service. He is retired chief executive of Pennine Insurance Co, Halifax Insurance Co and West Yorkshire Insurance Co.



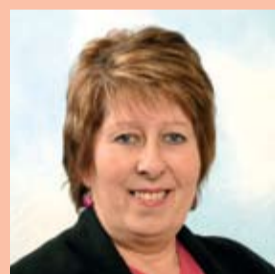
■ **Linda Wild** is married with one daughter and lives in Huddersfield. She graduated at the University of Huddersfield. Strongly committed to community involvement and engagement, she is a former Kirklees councillor.

### Get in touch

If you would like to get in touch with a Membership Council member, or would like to find out more about services provided by the Trust, please contact the membership office on 01484 347342, via e-mail [membership@cht.nhs.uk](mailto:membership@cht.nhs.uk) or by post to the Membership Office, Calderdale and Huddersfield NHS Foundation Trust, Freepost HF2076, The Royal Infirmary, Lindley, Huddersfield, HD3 3LE.

### Membership councillor links to divisions

- Children's and women's services (CWS):**
  - Chris Breare, Allan Templeton, Frances Macguire, Janette Roberts, Chris Burton
- Diagnostic and therapeutic services:**
  - Yash Kansal, Christine Mickleborough, Dot Rayner, Liz Breen, Joanna Birch
- Estates and facilities:**
  - Janette Roberts, Peter Naylor, Bernard Pierce, Lesley Longbottom, Liz Farnell, Paul Knight
- Medicine and elderly services:**
  - Jan Roberts, Linda Wild, Lesley Longbottom, Richard Hill, Sue Burton
- Surgical and anaesthetic services:**
  - Bernard Pierce, George Richardson, Jan Roberts, Dot Rayner, Christine Bentley



■ **Sue Bernhauser** is dean of human and health sciences at the University of Huddersfield. The University educates nurses and other health professionals who are employed within the Trust. She is married with two children and lives in Kirklees.



■ **Sue Cannon** is executive director of quality and engagement of Calderdale Primary Care Trust. Prior to this appointment, she worked for Leeds PCT.



■ **Helena Corder** is married and lives in Todmorden. She is director of corporate services for Kirklees Primary Care Trust.



■ **Chris Bentley** is matron of the medical and elderly division. Her previous post was lead of critical care outreach and ICU. She lives in Kirklees and has one daughter.



■ **Joanna Birch** is married and lives in Calderdale. A physiotherapist by profession, she is the clinical director of the clinical therapy and rehabilitation directorate. She is currently the chair of Colne Valley Ladies Hockey Club, and umpire of North League Hockey.



■ **Chris Burton** is ward manager/charge nurse on 5ab at Calderdale Royal Hospital, which is an acute medical and elderly ward for 31 patients. He is married with two children and is a school governor at St Joseph's Roman Catholic School in Halifax.



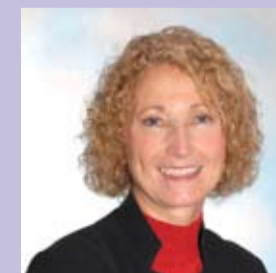
■ **Sally McIvor** is head of adult social care operations at Kirklees Council. She is married with two children.



■ **Jonathan Phillips** is group director for Health and Social Care for Calderdale Council. He is responsible for adult social care and environmental health. He has extensive experience in working in partnership across health and social care local and nationally. Prior to joining Calderdale Council in January 2007 he worked for the Commission for Social Care Inspection. Jonathan is a qualified social worker.



■ **Dawn Stephenson** is director of corporate development for South West Yorkshire Partnership NHS Foundation Trust. She is a voluntary trustee of Kirklees Active Leisure and the Dr Jackson Cancer Fund. She is married with one son and lives in Huddersfield.



■ **Sue Burton** is project director of property partnerships at the Trust. An accountant by profession, she previously worked at Leeds PCT. Sue lives in Calderdale and has one daughter.



■ **Liz Farnell** is a nursing auxiliary on ward 6 at Huddersfield Royal Infirmary. Prior to this appointment, she worked at the Calderdale Royal Hospital. She lives in Calderdale.



■ **Paul Knight** is a consultant anaesthetist and lives in Calderdale. He is married with one child.

### Key

■ Public – elected

■ Staff – elected

■ Nominated – stakeholder