

Foundation News

THE NEWSLETTER FOR MEMBERS, BY MEMBERS

DECEMBER 2009/JANUARY 2010



Keeping you informed and involved

**Introduction
by Chairman
Sukhdev
Sharma**

Welcome to the latest edition of your newsletter.

It is always pleasing to meet people involved in our Trust and I was delighted to meet so many of you on October 6th at our successful Health Fair and Annual General Meeting. For those of you who were unable to attend, we have included a review on page three.

Our Trust holds a number of exclusive events for members, and you will find a handy cut-out-and-keep calendar on page three to help you plan for 2010.

As this year draws to a close, we are pleased to acknowledge another successful year for the Trust. At the same time, we look forward to 2010 with enthusiasm and

determination to further develop and improve services for our patients.

I hope that this newsletter gives you a feel for what has been going on behind the scenes and that you will continue to support us.

Wishing you a healthy and happy festive season.
Sukhdev Sharma, Chairman

Good performance

OUR Trust has been rated good for its quality of services and excellent for financial management by the Care Quality Commission.

The 2008/9 rating covers a range of areas including the safety of patients, cleanliness and waiting times, which were all fully met by the Trust.

One area highlighted for improvement was around the transfer of local information to a central IT system, which has already been resolved through improved software systems.

The other area was increasing the proportion of stroke patients who spend 90% of their time in hospital on a dedicated stroke unit to 65% of patients and a number of initiatives are well underway to transform our stroke services from good to best in class.

These include the appointment of an additional specialist doctor in August and a nurse co-ordinator last month.

Helen Thomson, director of nursing, said: "These are challenging times for the NHS and we always knew maintaining the double excellent rating of the two previous years would be an incredibly difficult task for all our staff."

"But overall this is a positive report for the Trust and staff and patients should take heart from that."

"It still clearly shows that our hospitals are highly rated for the quality of the services they provide and for their financial stability."

Ward 10 transformed

A £2.1m, 20-week scheme to totally revamp ward 10 at Huddersfield Royal Infirmary has been completed.

Now the new ward offers patients and staff improved surroundings, better facilities and a pleasant environment – with 10 single rooms with private en-suite facilities.

The new ward 10, for bowel surgery patients, opened its doors to patients mid-November.

The upgrade includes the latest features to stop the spread of infections including hand basins with non-touch taps and non-porous wall coverings which are easier to clean.

Ward sister Kathy Clune, said: "We are pleased to be moving back to ward 10 where our patients will be cared for in a modern, bright and comfortable environment."

"These new modern facilities will also ensure the patients are provided with greater privacy during their recovery period."



New look: a view of the completely refurbished ward, above. Right, ward 10 staff – from left, sister Sarah Bray, matron Jane Frost and sister Kathy Clune.



Membership Council election results announced

THIS year's elections to the Membership Council took place in the summer, and the results were announced at our AGM on October 6th.

There was a strong field of candidates from many walks of life and we would like to thank everyone who took the time to vote.

The elections were conducted for the Trust by the Electoral Reform Services, in accordance with the rules set out in the Trust's constitution.

The results were:

Public seats:

- Constituency three (Almondbury, Dalton, Kirkburton and Denby Dale) – Yash Pal Kansal
- Constituency four (Batley East, Batley West, Birstall and Birkenshaw, Cleckheaton, Dewsbury East, Dewsbury West, Heckmondwike, Mirfield, Spenborough, Thornhill) – Richard Hill

- Constituency five (Brighouse, Elland, Greetland, Rastrick, Stainland, Skircoat) – George Richardson
- Constituency six (Bingley rural, Clayton, Great Horton, Hipperholme, Lightcliffe, Illingworth, Northowram, Shelf, Odsal, Queensbury, Thornton, Tong, Wibsey, Wyke) – Peter Naylor (re-elected)
- Constituency eight (Colne Valley West, Golcar, Holme Valley North, South and Lindley) – Jan Roberts (re-elected)

Staff seats:

- Allied health professionals – Joanna Birch
- Management, administration and clerical – Sue Burton
- Ancillary – Liz Farnell
- Nurses and midwives – Chris Bentley

Congratulations to the successful candidates. Please see our back page for a fully updated Membership Council.



We are listening...

You said... "We would like to see the end of open back hospital gowns."

We did... We invited members to try out a range of new gowns, and have taken on board their views on privacy and dignity, when ordering new gowns.

News watch on the web



OUR Trust communications team promotes news about our investments, service developments and staff achievements through the local and regional media.

To find out more, visit the Latest News section on the home page of our website:

www.cht.nhs.uk

Meet the Membership Council member

LIZ BREEN



Liz Breen: pictured with her children Christian and Connie

Why did you want to become a member of this Foundation Trust?

I wanted to because I enjoy being involved in the NHS. I find it a fascinating organisation to study and have been doing so for the past ten years. I also think that I've something to offer, even if it's only to ask the odd daft question as to why things are done in a certain way!

What are our strengths as an FT?

The Membership Council. The structure and co-ordination of this body is impeccable and it facilitates the capture of really great information from some switched on people. Consultancies get paid thousands of pounds for this, and the NHS has these people for free.

What is your idea of perfect happiness?

My husband and kids. Closely followed by maintaining the fine balance between family life and academic life.

What is your best ever present?

Gosh that's a difficult one. My hubby bought me a gorgeous bag a few years ago which I love...I'm big on accessories.

How do you relax?

I'm one of those active relaxers (if that makes sense). I like to get all my angst out in the gym so I'm too tired to be wound up.

What is the most important aspect of your work?

The variety and the feeling that I have a valuable contribution to society and shaping students' lives.

What is your favourite place?

Wherever my family is.

Who would I like to have dinner with and why?

I could be really profound here and find some film god to gaze across the table at, or a historical figure to interrogate...however it would be my husband. With having two kids it's difficult to find time to do this at times. Otherwise my twin sister as I don't get the chance to do it enough.

Best chat-up line?

'I've got my overalls at home if you want to see them'.

My husband said this to me when questioned about maintaining aircraft in hot weather. This made me think of a Levis' ad (the one with the mechanic and tyres) so it made me smile...and obviously worked!

What would be the title of your autobiography?

I'm trying to think of a good reason why I'd want to write one....

What is your most treasured possession?

My family.

What is your favourite film scene?

I love the film *While you were sleeping*. I'm an avid fan of romcoms. So it would be the scene where Sandra Bullock comes clean with her feelings for Bill Pullman.

Winter advice – think twice

OUR TRUST is urging visitors to **think twice** before visiting friends or relatives in hospital to help protect patients and staff from flu and other viruses.

Seasonal flu, swine flu and other common viruses and illnesses can easily be spread to vulnerable patients, so potential visitors need to stay away if they have symptoms of flu, sickness or diarrhoea.

Consultant microbiologist David Birkenhead said: "We are urging visitors to think before they come to hospital to visit – do they have flu-like symptoms such as sickness or diarrhoea? If the answer is 'yes' they could be putting

vulnerable patients, other visitors and our staff at risk of infection.

"The message is not a new one but is even more important during the current situation with swine flu – the viruses that cause these infections are easily spread so wherever possible, people with symptoms should avoid visiting friends or family in hospital."

If you are planning to visit a friend or relative:

● Please stay away from hospital if you have flu-like symptoms or if you have been in contact with someone

who has swine flu or seasonal flu. Visitors should also stay away if they have sickness or diarrhoea as they could be suffering from gastro-enteritis, which is also easily spread. ● Hospital wards are enforcing their visiting restrictions so please ring the ward before setting off on your journey – in some areas visiting may be restricted to close family members only.

If you have a hospital appointment

The advice for swine flu is the same for any other viruses or illnesses: ● If you have not had flu and

are symptom free, please keep any appointments you may have in outpatients and come into hospital for treatment

● If you have flu symptoms or it is within two days of them getting better and you have an outpatient appointment scheduled please reschedule your appointment

The advice to anyone experiencing flu-like symptoms is to stay at home to limit the spread of infection and seek medical advice by calling the National Pandemic Flu Service on 0800 1 513 100 or visit www.direct.gov.uk/pandemicflu

New way to improve care

A GROUNDBREAKING study of our acute stroke in-patient services started this month. The review is being carried out by our Clinical Audit Patient Representative Initiative (CAPRI) team, working alongside multidisciplinary health professionals.

A team of four CAPRI volunteers will ask patients about all aspects of their patient journey including those patients who have, until now, been overlooked because of their difficulty in speaking or swallowing.

In preparation for their work,

the team has undergone training in applying a specially designed communication tool, which will be used along with a questionnaire.

The communication tool has been produced by speech and language therapists Liz Linsley, Karen Fearn and Amanda Pears.

Our CAPRI co-ordinator, Jacky Mason, said: "This is a new initiative to engage with patients who have difficulty in communicating. We value the support of our CAPRI team in this work and their efforts will help us to improve care for all our stroke patients."



Improving care: from left, Bill Ellis, Janette Roberts, Madge Parker, Jacky Mason, Rosemary Oldridge and Liz Linsley.



Hundreds of new members

Council members and Trust staff have been out and about recruiting new members. More than 400 new names were added to our Foundation Trust membership following freshers' week events at Kirklees College, Calderdale College and Huddersfield University. In the picture, the Trust's membership officer Leander Stones welcomes new members from Huddersfield University

We are listening...

You said... Car parking is always a problem at HRI. What are you going to do about it?
We did... We have submitted plans for a 600 spaces car park at Acre Mills, across the road from the Infirmary. The parking plan is a temporary solution for three years. Plans for permanent parking arrangements will be developed in the future.

Highlights

NOVEMBER

Surgery recovery programme

Our Trust is one of 14 sites in England chosen to take part in a national programme to help patients recover more quickly after surgery. Enhanced recovery is a new approach to planned surgery which ensures patients are in the optimal condition for treatment, have different care during their operation and experience the best available treatment after their operation.

OCTOBER

Health secretary visits

Todmorden Health Centre

Health Secretary Andy Burnham met with staff from our Trust when he visited Todmorden Health

Centre. The visit was to celebrate the centre's first anniversary.

SEPTEMBER

Breast cancer fashion show

Breast cancer patients from Kirklees and Calderdale took to the catwalk at an inspirational fashion show organised by our breast care nurses. The event attracted an audience of 400, and was a huge success.

AUGUST

Busy year for Birth Centres

More than 1200 babies have been born at our Birth Centres in the past year. In the first year, 712 babies were born at the Calderdale Birth Centre and 588 babies were born at the Huddersfield Family Birth Centre.



Visit: Andy Burnham speaks to assistant divisional director of surgery Judy Moorhouse, project manager Joanne Womack, sister Kath Spinks and sister Susan Goonoo

New smoking shelters protect non-smokers

NEW smoking shelters have been put in place at Huddersfield Royal Infirmary and Calderdale Royal Hospital to protect visitors, patients and staff from the effects of second-hand smoke.

The shelters are located away from the main reception areas at both sites to keep the entrances smoke free.

There are four shelters at each site. At HRI they are located at the main entrance to HRI, in the main car park, next to A and E and on South Drive.

At CRH they are in the car park to the left of the main entrance, near the children's and women's unit entrance, near the old main



entrance and next to the accident and emergency department.

Membership councillor Linda Wild

said: "Visitors have told me that smokers clustered around a hospital entrance littered with cigarette ends make the hospital look unpleasant."

Our director of estates and facilities, Frank Gibbons, said: "We have sadly seen an increase in complaints about people being forced to 'run the gauntlet' of smokers at our hospital main entrances.

"The installation of the new smoking shelters was in direct response to this – we are trying to strike a fair balance between those who do not wish to walk through groups of smokers to enter hospital and the

needs of people who wish to smoke.

"We hope this new policy strikes this balance – and that people who smoke will use the shelters out of consideration for the staff, patients and visitors who do not smoke."

Membership council member Janette Roberts said: "As chair of the Estates and Facilities Divisional Reference Group, I support the work that the Trust has already carried out.

"Now we have to appeal to the public to co-operate with us and support the Trust objectives to ensure that we have the best environment for patients, staff and visitors."

Health fair proves a great success

MEMBERSHIP Council members and staff welcomed more than 200 visitors to our annual health fair and annual general meeting.

The event, held at the Huddersfield Royal Infirmary, included behind-the-scenes tours of the appointments centre and new radiology vascular suite. Visitors were able to watch demonstrations of equipment used to diagnose and treat blocked arteries and try out the equipment themselves.

Staff from many departments offered information on a wide range of health issues and services.

Mrs Hazel Scotcher, from Skircoat Green attended the event with her husband George.

Mrs Scotcher said: "I am indebted to the staff for the wonderful care they have given to my husband over many years. It is wonderful to come along and meet them. Everyone has made us feel welcome."

Trust chairman, Sukhdev Sharma, told the annual general meeting: "This has been a year of considerable challenges, great achievements and new developments. The dedication of our staff, Membership Council members and volunteers never ceases to amaze me. It is through their efforts and imagination

that we continue to be one of the best performing Trusts in the country."

The meeting was told that the £2.47m surplus in the 2008/09 accounts will be used to improve services for patients.

Plans were outlined for the year 2009/10 including developments in vascular surgery, exploring the possibility of providing in-patient plastic surgery services and developing an angioplasty service at Calderdale Royal Hospital.

Peter Naylor, elected membership councillor and deputy chair highlighted the work of the Membership Council including the recruitment of new members, the success of Medicine for Members events and the close involvement in the Trust's annual planning process.

The Trust's director of membership, Jan Freer, said: "The event had a great atmosphere and we are delighted with the feedback we have received from many of our visitors."

Congratulations to the winners of our competitions

- Linda Wild was the winner of a £10 beauty voucher in a health quiz
- Jon Freer was the winner of a fruit basket in a competition to guess how many paper towels our Trust uses in a year.



A fair day: above left, cardiac rehabilitation lead Michelle Cowgill, head of patient and public involvement Angela Bradshaw, Membership Council member Allan Templeton with visitors George and Hazel Scotcher. Top right, the Trust's vascular service lead Ellen Howie (left) shows visitors around the new radiology vascular suite. Above right, visitor Rose Greenwood (second right) pictured with (from left) Anna Clancy, Linda Wild, Irene Liversedge, Caron Bowers and Betty Durning.



In focus: associate director of organisational development Ruth Mason (centre) pictured with FT members Margaret Haigh (left) and Sarah Fisher (right) at the medicine and elderly focus group.

Focus on the future

OUR recent programme of focus group meetings proved popular with you, our members.

The sessions are an opportunity for you to meet your Membership Councillors and our staff, and find out more about the work that is going on in each of our divisions, along with our plans for the future. There is also an opportunity for you to share your experiences and suggest areas for improvement.

The Trust's associate director of organisational development, Ruth Mason said:

"We are committed to continuously improving services through the involvement of our members. We value feedback on your positive experiences and want to know where you feel improvements are needed."

Feedback from the focus groups will be reported to divisions through our divisional reference groups and prioritised as part of the business planning process.

Here's what you had to say about the focus groups:

Medicine and elderly

"It is very reassuring to learn about the huge amount of work that has been undertaken to reduce infection rates in our hospitals."

DATS

"The event was interactive, interesting and informative. I plan to attend future events."

Children and women's services

"Very worthwhile and reassuring to see the developments that have taken place since the last focus group."

Estates and facilities

"An enormous amount of work has been undertaken to improve privacy and dignity for patients."

Surgery

"Thank you for the input that you put into the group. I appreciated what you had to say and was impressed by the discussions."

- For details of the next series of focus groups, please see our calendar on the right.

Better booking system

PATIENTS across Huddersfield and Calderdale can now book their hospital appointment before they leave their GP practice.

Our Trust has launched a Direct Booking System (DBS). This means that GPs and patients can electronically book urgent or routine appointments straight onto the Choose and Book system, either during the consultation, or later at the patient's convenience, through the internet or the national telephone appointment line.

Patients will benefit from this system because they will be able to arrange appointments around family and work commitments.

Our director of service development, Lesley Hill, said: "We have worked closely with our colleagues in primary care to develop and implement the new system. There are enormous benefits for patients, who will be able to choose an appointment to suit individual circumstances."

Dr David Wild, a general practitioner at the Valley Medical Centre, Hebden Bridge, said: "The initial feedback has been



Up and running: Dr David Anderson, GP at the Grange Group Practice, Fartown, using the new system

very encouraging, with patients feeling that they are more in control by being able to choose their appointment."

Dr David Anderson, a general practitioner at the Grange Group Practice, Fartown, said: "The new system is a very positive development and reduces the anxiety of patients having to wait to find out when their hospital appointment will be."

We are listening...

You said... "The Medicine for Members events are held too early in the evening, making it difficult for people to attend,"

We did... In response to your suggestions, we have arranged for the events to start at a later time of 6.30pm for 7pm. The new arrangements will come into effect in March.

Making a real difference

OUR Trust recently hosted a full-day event to find ways of improving our patients' experience and making a real difference to them when they visit our hospitals.

The day of workshops, presentations and ideas included a highly emotional speech from Prof Aidan Halligan, a former deputy Chief Medical Officer for England, who talked about what really matters to our patients.

He told staff from across the Trust, Membership Council members and staff from the primary care trusts that people had a hunger for human, caring company.

Our chief executive Diane Whittingham said the event was the start of a patient experience movement.

"Sometimes in the pursuit of targets we



can lose sight of what we are actually here to do. We will use this event as an opportunity to take a quantum leap forward. We want people out there to be really proud of us."

Cartoonist Graham Ogilvie captured the ideas of delegates.

Exclusive events for you!

Our Trust holds exclusive events throughout the year for you, our members, but admission is by ticket only as spaces are limited. Places will be allocated on a first come, first served basis. Please contact the membership office on 01484 347342 or via e-mail membership@cht.nhs.uk to book your place(s). If you have booked a place at a forthcoming event, but can no longer attend, please let our membership office know so that your place can be offered to another member.

Please note that in response to your suggestions, with effect from March 2010, Medicine for Members events will start at the later time of 6.30pm.

Members events calendar 2010 – for you to cut out and keep

| DATE | TITLE | SPEAKER | VENUE | TIME |
|----------------------|---|---|--|--------|
| Thursday 7 January | Medicine & Elderly Focus Group | Emma Livesley, assistant divisional director | Learning Centre, HRI | 5.30pm |
| Tuesday 12 January | Surgery & Anaesthetics Focus Group | Judy Moorhouse, assistant divisional director | Learning Centre, HRI | 5.30pm |
| Wednesday 20 January | Pain Self-Management <i>Empowering and supporting patients who suffer from long term conditions</i> | Dr Dimple Vyas, consultant/clinical lead Co-creating Health Project / Helen Knapman, project manager, Co-creating Health | Lecture Theatre, HRI | 5.30pm |
| Thursday 21 January | Estates & Facilities Focus Group | Frank Gibbons, director of estates and facilities | Learning Centre, HRI | 5.30pm |
| Wednesday 27 January | Diagnostic & Therapeutic Services Focus Group | Julie Barlow, assistant divisional director | Board Room, HRI | 5.30pm |
| Thursday 28 January | Pain Self-Management <i>Empowering and supporting patients who suffer from long term conditions</i> | Dr Dimple Vyas, consultant/clinical lead Co-creating Health Project / Helen Knapman, project manager, Co-creating Health | Lecture Theatre, CRH | 5.30pm |
| Wednesday 3 February | Children's & Women's Services Focus Group | Alison Lovatt, assistant divisional director | Jubilee Children's Centre, Lightowler Road, Halifax, HX1 5NB | 5.30pm |
| Monday 1 March | What is Palliative Care? <i>The role of Palliative care in the acute Trust. How does the team support patients, carers and staff?</i> | Dr Mary Kiely, consultant in palliative Medicine | Lecture Theatre, HRI | 6.30pm |
| Tuesday 9 March | What is Palliative Care? <i>The role of Palliative care in the acute Trust. How does the team support patients, carers and staff?</i> | Dr Rachel Sheils consultant in palliative medicine | Lecture Theatre, CRH | 6.30pm |
| Wednesday 12 May | Understanding the Money <i>Where does our money come from and the impact of the economic climate on our Trust?</i> | Mark Bearley, director of finance | Lecture Theatre, HRI | 6.30pm |
| Tuesday 18 May | Understanding the Money <i>Where does our money come from and the impact of the economic climate on our Trust?</i> | Mark Bearley, director of finance | Lecture Theatre, CRH | 6.30pm |

Meet the Membership Council



■ **Christine Breare** is a retired general dental practitioner who had an interest in continuing post-graduate education for dental practitioners and clinical audit. Married with two sons and four grand-children, she lives in Upper Hopton near Mirfield. She is a church warden and secretary of the Upper Hotton Community Association.



■ **Dr Liz Breen** is a lecturer for the School of Management at the University of Bradford. She has two children and lives in Calderdale.



■ **Richard Hill** is an associate director of business development, communications and marketing at the Humber Mental Health NHS Teaching Trust. Prior to this, he worked as global director of marketing for an international photographic company. He is married with two sons and lives in Kirklees.



■ **Yash Pal Kansal** worked in the pharmaceutical industry and NHS. He is a carer for his disabled mother and lives in Kirklees. Yash has assisted on consumer related matters at the Hindu Temple in Huddersfield.



■ **Lesley Longbottom** worked for the Metropolitan Police service in personnel training and staff development. She is a school governor at Holywell Green Primary School. She is married with two daughters and two grandsons.



■ **Christine Mickleborough** is a retired nurse, midwife and community nurse. She is a member of the Royal College of Nursing, and the St Luke's Hospital (Bradford) Nurses League. She is also a member of South West Yorkshire Mental Health Trust and is diocesan co-ordinator for the Children's Society. Married with one son and one daughter, she lives in Calderdale.



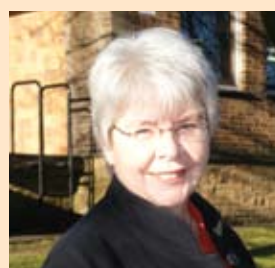
■ **Peter Naylor** is married with two sons and lives in Calderdale. He is retired from the financial services industry.



■ **Frances Macguire** is a policy adviser for the Royal Society for the Protection of Birds. She has worked for environmental non-governmental organisations for a number of years on climate change and biodiversity conservation. She has two children, and lives in Calderdale.



■ **Bernard Pierce** of Mytholmroyd, has a background in social work and then in medical education at both undergraduate and post-graduate level. He was a lecturer at the Leeds School of Medicine and at the Yorkshire Deanery.



■ **Dot Rayner** is a retired manager of employment services for people with disabilities. Married with two grown-up children, she is a member of Arthritis Care and a member of Fuchs Friends (an organisation for people with a specific eye condition).



■ **George Richardson** is a governor at Brighouse High School and Woodhouse Primary School and recently stood down after nine years as chair of governors at Calderdale College. He has two married daughters and four grandchildren. Now retired, he lives in Calderdale and formerly worked at Park Valley Mills as a dyer.



■ **Jan Roberts** was a headteacher at Gomersal First School for 13 years and at schools in Skelmanthorpe and Dewsbury. She is married with two children and four stepchildren and after taking early retirement now works on a supply basis. She is a committee member for the Meltham Hospice, a member of the local Royal Society for the Protection of Birds and is a governor at Helme School, Meltham, as well as sitting on the Kirklees Governors' Panel.



■ **Janette Roberts** of Meltham, was a headteacher of a community primary school in Rochdale and two multicultural schools in Wakefield. She is widowed with four children and eight grandchildren. Now retired, she is a member of the Patient Liaison Committee of the Royal College of Anaesthetists, a patient representative on PEAT (Patient Environment Action Team), clinical audit and various cancer groups.



■ **Allan Templeton** is a past chairman of Calderdale Health Authority, Calderdale NHS Trust and Calderdale and Kirklees Health Authority. He has four children and nine grandchildren and is a director of Age Concern Calderdale, a trustee with the Halifax League of Friends and past chairman of the Council for Voluntary Service. He is retired chief executive of Pennine Insurance Co, Halifax Insurance Co and West Yorkshire Insurance Co.



■ **Linda Wild** is married with one daughter and lives in Huddersfield. She graduated at the University of Huddersfield. Strongly committed to community involvement and engagement, she is a former Kirklees councillor.

Get in touch

If you would like to get in touch with a council member, or would like to find out more about services provided by the Trust, please contact the membership office on 01484 347342, via e-mail membership@cht.nhs.uk or by post to the Membership Office, Calderdale and Huddersfield NHS Foundation Trust, Freepost HF2076, The Royal Infirmary, Lindley, Huddersfield, HD3 3LE.

Your details

We try to keep our members' database as accurate as possible, but do rely on you to tell us about any changes. Please let us know if you change your name, address, telephone number or e-mail address, so that we can update our records.

Key

■ **Public – elected**

■ **Staff – elected**

■ **Nominated – stakeholder**



■ **Sue Bernhauser** is Dean of Human and Health Sciences at the University of Huddersfield. The University educates nurses and other health professionals who are employed within the Trust. She is married with two children and lives in Kirklees.



■ **Sue Cannon** is Executive Director of Quality and Engagement of Calderdale Primary Care Trust. Prior to this appointment, she worked for Leeds PCT.



■ **Helena Corder** is married and lives in Todmorden. She is director of corporate services for Kirklees Primary Care Trust.



■ **Chris Bentley** is matron of the medical and elderly division. Her previous post was lead of critical care outreach and ICU. She lives in Kirklees and has one daughter.



■ **Joanna Birch** is married and lives in Calderdale. A physiotherapist by profession, she is the clinical director of the clinical therapy and rehabilitation directorate. She is currently the chair of Colne Valley Ladies Hockey Club, and umpire of North League Hockey.



■ **Chris Burton** is ward manager/charge nurse on 5ab at Calderdale Royal Hospital, which is an acute medical and elderly ward for 31 patients. He is married with two children and is a school governor at St Joseph's Roman Catholic School in Halifax.



■ **Merran McRae** is Director of Adults and Communities at Kirklees Council and lives in Leeds. She is Chair of Governors at a primary school.



■ **Jonathan Phillips** is group director for Health and Social Care for Calderdale Council. He is responsible for adult social care and environmental health. He has extensive experience in working in partnership across health and social care local and nationally. Prior to joining Calderdale Council in January 2007 he worked for the Commission for Social Care Inspection. Jonathan is a qualified social worker.



■ **Ruth Unwin** is married with four children and is an executive director of South West Yorkshire Mental Health NHS Trust, which operates in Calderdale and Kirklees.



■ **Sue Burton** is project director of property partnerships at the Trust. An accountant by profession, she previously worked at Leeds PCT. Sue lives in Calderdale and has one daughter.



■ **Liz Farnell** is a nursing auxiliary on ward 6 at Huddersfield Royal Infirmary. Prior to this appointment, she worked at the Calderdale Royal Hospital. She lives in Calderdale.



■ **Paul Knight** is a consultant anaesthetist and lives in Calderdale. He is married with one child.