

Foundation News

THE NEWSLETTER FOR MEMBERS, BY MEMBERS

SEPTEMBER 2010

New speedy recovery programme underway

OUR Trust is one of only 14 sites in England chosen to take part in a new Enhanced Recovery Partnership Programme (ERP). The programme is an important part of our Quality Improvement Strategy.



Enhanced recovery is a new approach to planned surgery, which uses a whole team approach to provide the best possible care for patients. It focuses on encouraging patients to become active participants in their own recovery process.

The physical stress of major surgery is reduced, helped by new surgical techniques and new techniques to help with pain.

Patients are allowed to eat, drink and get on their feet a lot sooner.

The scheme was first applied to bowel surgery at the Trust in November 2009. Fifty six patients have been treated on the bowel surgery programme since it was launched.

Consultant orthopaedic surgeon and divisional director of surgery and anaesthetics, David Wise said: "Thanks to the efforts of the whole team, patients recover more quickly and reach the point where they are ready to leave hospital sooner."

On July 1, the programme was extended to include gynaecological surgery.

In the past, a conventional stay for a hysterectomy procedure would have meant a hospital stay of around five days. But with the new scheme, women can expect to go home after one or two days.

Consultant anaesthetist Dr Paul Knight is the clinical lead for ERP at the Trust and advisor to the Yorkshire and Humber Strategic Health Authority. He said: "We are delighted to

be at the forefront of surgical innovation. It is excellent news for patients and staff, and is a testament to the high quality surgical care we already provide."

● Dr Paul Knight will give a talk about the programme at our Medicine for Members events on Wednesday 19 January 2011 at HRI and Wednesday 26 January 2011 at CRH

● Please see our events calendar on page 3 for details of how to book your place.



Above: the Gynae enhanced recovery team.

Below: the bowel surgery team



What our patients say...

"I was amazed that I was able to eat on the same day of my operation, and was up and walking about the day after."

Betty – a patient on the bowel surgery enhanced recovery programme

"My parents were amazed that I was sitting up and chatting during a visit less than half an hour after my return to the ward on Monday evening. On Tuesday I was dressed and out of bed and by Wednesday morning, after a shower and hair wash, I was on my way home – less than 48 hours after the surgery."

Lynnette – a patient on the gynaecology enhanced recovery programme

A year of success

Introduction by Chairman Sukhdev Sharma



I am pleased to welcome you to this edition of Foundation News.

Our newsletter aims to keep you up to date with new developments and information about your hospitals, and is one of our regular ways of keeping in contact with you.

In this edition you will find your invitation to our popular annual health fair and AGM 'Your Care, Our Concern' on October 7.

Our Trust has performed extremely well over the year, thanks to the hard work of staff. This event gives us an opportunity to showcase some of our achievements and also to explain some of the challenges that we face over the coming years.

There will also be an opportunity for you to take behind the scenes tours of some departments and meet staff and Membership Councillors.

Thank you for your contribution and I look forward to meeting you at the health fair and AGM.

Sukhdev Sharma, Chairman

Patients' views at the touch of a button

PATIENTS about to be discharged from the Huddersfield Royal Infirmary and Calderdale Royal Hospital can give feedback on the care they have received at the touch of a button.

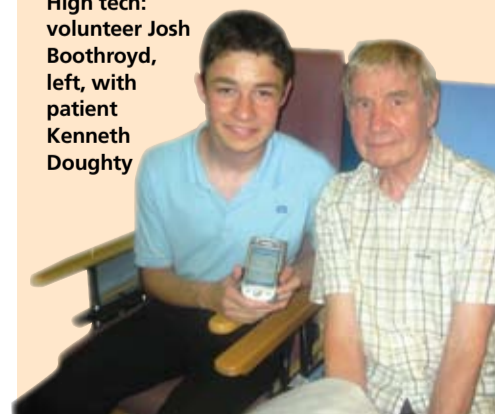
Volunteers and staff can now use new hand-held devices to survey patients.

Patients are asked a standard set of questions on a range of issues including cleanliness, privacy and dignity and overall satisfaction they have received during their stay.

Our Trust's director of nursing, Helen Thomson, said: "The immediate feedback, while the patient is still in hospital, will help us to understand our patients' views and act on the information quickly."

Our chairman Sukhdev Sharma, said: "It is important that patients are given an opportunity to express their experiences in hospital, and to know that their comments are valued and will help to improve services."

High tech: volunteer Josh Boothroyd, left, with patient Kenneth Doughty



Focus on... Percutaneous Coronary Intervention



FOUNDATION Trust members and service users attended a focus group at Calderdale Royal Hospital to find out about Percutaneous Coronary Intervention (PCI).

Dr Simon Grant, lead clinician for PCI, informed the group about angina, angioplasty and angiography.

He explained that PCI involves opening up a blocked or narrowing

In focus: consultant cardiologist Simon Grant, centre, and Julian Winter, pictured with the team

artery with a balloon, and putting a stent in place to prevent the artery blocking again.

As part of the proposed service development, patients can be fitted with a stent at CRH, instead of having to travel to Leeds.

Head of patient and public involvement, Angela Bradshaw, said: "There was great support for the new development and many people commented that it would benefit the local population and improve patient experience by bringing complex care closer to home."

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Your Care
Our Concern



Meet the Council Member

Richard Hill



Why did you want to become a member of this Foundation Trust?

Having used the Trust's services, I wanted to gain an understanding of how services are operated and to contribute to their future development. By getting personally involved, I hope to make a difference.

What are our strengths as an FT?

We have good facilities, are financially sound and this has supported the delivery of excellent services. Having two key hospitals gives us some critical mass and allows some specialisation of services.

What is your idea of perfect happiness

A sunny holiday with my family.

What is your best ever present?

Bicycle

How do you relax?

Squash and doing things with my two sons.

What is the most important aspect of your work?

Good communication.

What is your favourite place?

English coast.

Who would I like to have dinner with and why?

Winston Churchill – if he were alive! – a great character who would have lots of tales to tell.

Best chat-up line?

So long ago I can't remember what it might have been. Must have worked though!

What would be the title of your autobiography?

Life – What's it about?

What is your most treasured possession?

Old books, photos, and games.

What is your favourite film scene?

Meal with champagne and band playing: Trevor Howard & Celia Johnston – *Brief Encounter*.

Planning for the future

THE LAST few months have been a busy time for the Trust, as we have closed our annual accounts, deposited our annual report with Parliament and submitted our 2010/11 annual plan to Monitor, our regulator.

The annual plan outlines all the major developments for the Calderdale Royal Hospital (CRH) and Huddersfield Royal Infirmary (HRI) for the next three years.

These include:

- Implementing the Trust's Quality Improvement Strategy to make sure that everyone in the organisation puts quality of care first and foremost
- Achieving excellent patient satisfaction levels and measuring the results through patient surveys and feedback
- Building new endoscopy units at CRH and HRI to provide additional capacity since the Trust was appointed a specialist bowel cancer screening unit
- Improving car parking facilities for patients and visitors at CRH.

New for you!

A NEW, secure interactive area of our website has been launched for you, our members.

The interactive website is one of the first of its kind to be developed within the NHS. It aims to improve communications with our 15,000 members.

You will need your unique membership number in order to access the area.

Please contact the membership office on 01484 347342 to find out your number.

You can access the new area via our website www.cht.nhs.uk. Click on the Members tab on the homepage, then click where it says 'Membership Portal' and follow the on-screen instructions.

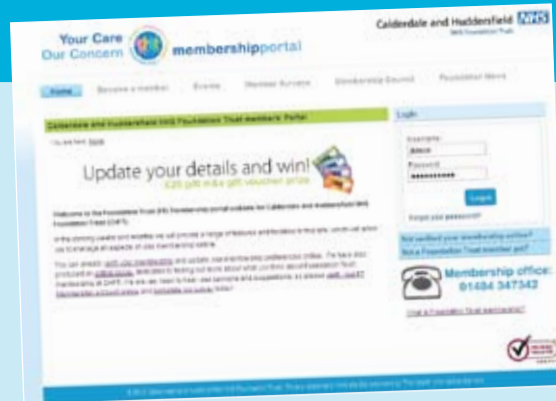
There is a facility for you to update your personal contact

details, membership preferences, areas of interest and take part in web-based surveys.

The portal has been developed by The Health Informatics Service.

The Director of The Health Informatics Service, John Rayner, said: "This innovation places the Trust at the forefront of NHS web-based developments. "It demonstrates our commitment to improving communication with our members, keeping our costs as low as possible and reducing our carbon footprint."

Membership councillor Dot Rayner



said: "I think this is great news for members. Lots of us use the internet and now we can keep our details up-to-date quickly and easily. Best of all, it encourages us to keep checking the site for the latest information and take part in short surveys on important issues."

New members



Join us: Ashley Taylor, Chris Coldwell, Jordan Francis, Sam Hodgson come on board at the Men's Health Fair held at Brunel House, Leeds Road, Huddersfield)

OVER the summer months, Council members and Trust staff have been out and about at health fairs, carnivals and shopping centres recruiting members. A warm welcome to our 300 new members!



Welcome: head of patient and public involvement Angela Bradshaw signs up new members Matthew McKinley Richard Higgins, Louise Tranmer at Huddersfield Carnival.

Chimney to go as HRI gets even greener

THE landmark boiler house chimney at Huddersfield Royal Infirmary is set to come down as the Trust presses ahead with its eco-friendly campaign.

The Trust is already exceeding the target of 15% carbon reductions set by the Government for all hospitals but is looking to build further on its "green" successes.

The distinctive brick chimney was installed with the original coal-fired boiler in the 1960s and burns approximately 3,750 tonnes of coal a year. The new boiler is gas-fired with a much-reduced carbon footprint.

The Trust has also planted numerous black and golden birch trees at the front of the hospital as part of its commitment to the NHS Yorkshire and Humber Carbon Reduction. These have been planted along Acre Street to improve the environment and add some greenery alongside the busy road.

And next year the Trust will go into a Carbon Reduction Commitment league table compiled by the Environment Agency showing how well larger sites and buildings are reducing their carbon footprint.

Other measures to ensure the Trust

performs well in the future include:

- New windows on refurbished wards, replacing the 1960s frames, which reduce draughts and have special glass, which reduces solar gain and heat loss from the building.
- New waste streaming has been introduced, with coloured recycling bins to help the Trust reduce its waste by 82 tonnes a year. The Trust recycles more metal, cardboard and paper than ever before.
- A new "instant" hot water heating system supplies on demand, reducing heat losses through storage.

Newswatch – recent highlights from the Trust

OUR Trust communications team promotes news about our investments, service developments and staff achievements through the local and regional media. Below are some recent highlights:

APRIL

New X-Ray technology

New, innovative X-ray equipment was installed at the Huddersfield Royal Infirmary. The new "direct digital system" allows the images to appear on screen immediately, speeds up the procedure and provides better quality images.

MAY

Experts on hand

Hundreds of people from Huddersfield and Calderdale attended an awareness day on bowel conditions. Our colorectal nurse specialists organised the event, at the Briar Court Hotel in Huddersfield and offered help and advice on bowel conditions.

JUNE

Praise for infection control and prevention

Our Trust has been praised for being at the forefront in the national campaign to drive down infections. Professor Brian Duerden CBE, was the key speaker at a Showcase Hospital Conference at the Galpharm Stadium, Huddersfield, hosted by the Trust and attended by more than 100 of the NHS's infection control experts from across the country.

- To read the press releases, visit the Latest News section on the home page of our website www.cht.nhs.uk.



The new X-ray machine at HRI



Back, from left. colorectal nurse specialists Kerry Matthews and Paula Pickersgill with Stuart McDonald and Terry Woodhouse. Front, from left, supporter Susan Banks and colorectal nurse specialist Lisa Hall



From left, Professor Brian Duerden CBE, the Trust's director of infection prevention and control David Birkenhead and Jean Robinson

Lucky members win vouchers

TWO lucky Foundation Trust members were drawn as winners of our prize competition to celebrate the launch of our new membership portal.

Our chairman Sukhdev Sharma presented public member David Union and staff member Nichola Whitehead with their £25 M&S prize vouchers.

Pictured below, from left, are head of public and patient involvement Angela Bradshaw, winner David Union, from Outlane, chairman Sukhdev Sharma, dietician Nichola Whitehead and membership officer Leander Stones.



Quality counts...your chance to give views

FOCUS groups are a great opportunity for you, our members to meet hospital staff and Membership Councillors and to give us your views on plans and services for patients. We plan to hold two main

events each year. Come and join us at our 'Quality Counts' event on Wednesday 22 September at 5.30pm in the Learning Centre, HRI, and share your views on a range of health topics including:

- Falls
- Hospital acquired infections
- Venous Thromboembolism (VTE)
- Pressure sores
- Exemplar ward
- End of life care

Places will be allocated on a first come, first served basis. Please contact the membership office on 01484 347342 or email membership@cht.nhs.uk to find out more, or to book your place(s).

Chief exec events are a hit

OPPORTUNITIES for staff to meet with our chief executive Diane Whittingham are proving popular with staff members

In April Diane talked to staff about the challenges facing our Trust over the next few years, as the recession bites for the public sector.

She outlined possible options to ensure the Trust was in the strongest position possible to continue to provide high quality care for all our patients and to ride out the national financial crisis.

More than 180 staff members attended our July and August events dedicated to the contents and possible implications of the NHS



White Paper published in July.

Diane highlighted our strong history of performance and financial management along with our ability to constantly evolve and change.

She said: "We have a clear strategy for the future and a strong culture which underpins us. A key challenge now is how quickly we can adapt and change. Let's take control of the things we can influence and which are in our gift."

Staff Membership Council member Joanna Birch said: "The presentations were highly rated by staff members. Many commented that they found the sessions thought provoking, informative and highly relevant."

Retirement Fellowship



Out and about: members of the Huddersfield NHS Retirement Fellowship enjoying a walk in Merrydale

THE National Health Service Retirement Fellowship is good company for retired health workers to relish their new found freedom with new choices and interests, whilst enjoying the social mix and support that the Fellowship offers to all members.

There are nearly 200 branches throughout the UK and the local one meets at St Patrick's Catholic Centre, Trinity Street, Huddersfield on the second Thursday of each month.

There is a programme of speakers, walks, lunches as well as theatre visits and outings.

In the past, the branch has also organised holidays and there is a nationally organised weekend away as well as a week-long foreign holiday.

If you live in Calderdale or Kirklees and have retired, or are about to retire, from any sector of the NHS, then the Huddersfield Branch of the National Health Service Retirement Fellowship will be delighted to offer you, and your spouse, membership, and look forward to seeing you at our meetings in the future.

● Further information can be found on our website – www.huddnhsrf.org.uk

Trust supporting organ donation push



0300 123 23 23

organdonation.nhs.uk

save the lives of so many so it is crucial that it becomes part of all end-of-life care discussions." The NHS Organ Donor Register is a confidential, computerised database which holds the wishes of more than 16 million people who have decided that, after their death, they want to leave a legacy of life for others. The register is used to help establish whether a person

wanted to donate and, if so, what.

For more information on organ donation, visit www.organdonation.nhs.uk.

You can join the NHS Donor Register by:

- Filling in a form at www.uktransplant.org.uk
- Calling the NHS Donor Line on 0300 123 23 23, 24 hours a day, all year round. Calls are charged at local rates
- By texting SAVE to 84118

You can also join when you are:

- Registering for a driving license
- Registering at a GP surgery
- Applying for a Boots Advantage card
- Registering for a European Health Insurance card (EHIC)

Support: Rachel Wiseman, the Trust's specialist nurse for organ donation



OUR Trust is aiming to boost the numbers of patients who donate organs in a bid to save more lives.

Rachel Wiseman, the Trust's specialist nurse for organ donation, along with Dr Peter Hall, clinical lead for organ donation, are working together to raise the profile of organ donation and make sure that as an organisation, we do our best to help support the transplant service.

More than 10,000 people in the UK need an organ transplant and on average three people die every day waiting.

Rachel said it was vital that families discussed the issue before it affected them.

She said: "Organ donation is something that families often don't talk about and it is a hard subject to bring up at such a difficult time.

"However, one person can

Medicine for Members – educational events inspired by you

OUR Medicine for Members events remains popular with you. The exclusive 'members only' events are an opportunity for you to find out more about specific health issues from our health experts.

Finance presentation

In May, our director of finance Mark Brearley and project director Sue Burton gave interesting talks on where the Trust's money comes from, the impact that the recession will have on the NHS, and how we can prepare ourselves for the challenges ahead.

Members' comments:

"Excellent. Complex NHS finances were explained clearly and simply."
"Well presented and informative."
"Thought provoking."

Stroke presentation

In July, consultant Dr Irfan Shakir and assistant divisional director of medicine Emma Livesley gave a presentation on all aspects of stroke care and explained the signs and symptoms of stroke. See article on the right for symptoms of stroke.

Think 'FAST' to identify signs of a stroke

A STROKE happens when the blood supply to the brain is interrupted. The signs and symptoms vary from person, but they usually begin suddenly.

The main stroke symptoms can be remembered with the word FAST: Face-Arms-Speech-Time.

Face: The face may have fallen on one side, the person may not be able to smile, or their mouth or eye may have drooped

Arms: The person with suspected stroke may not be able to raise both arms and keep them there because of arm weakness or numbness

Speech: There may be slurred speech

Time: It is time to dial 999 immediately if

you see any of these signs or symptoms.

Symptoms in the FAST test identify about nine out of 10 strokes.

If you live with or care for somebody in a high-risk group, such as someone who is elderly or has diabetes or high blood pressure, being aware of them is even more important.

Other signs and symptoms may include: dizziness, communication problems, difficulty talking and understanding what others are saying, problems with balance and coordination, difficulty swallowing, severe headaches, numbness/weakness resulting in complete paralysis of one side of the body, and loss of consciousness (in severe cases).



Interest: Carol Whitworth, ward manager, acute stroke; Member Barbara Bolton; Member Pat Senior and Membership Councillor Liz Farnell

Transforming community services

Earlier this year our Trust was chosen as one of the preferred partners by NHS Calderdale for the possible integration of their provider services into our organisation.

The primary care trust is working closely with us and South West Yorkshire Partnership Foundation Trust to explore whether there is a case for integrating provider services, such as health visitors, district nurses and specialist nurses, into either organisation.

A project group made up of members of all three organisations and Calderdale Council is now carrying out this work and preparing a business case for later this year.

The aim is to provide more "joined up" health and social care services for local residents - avoiding repetition to improve the patients' experience and care and support for individuals and their families closer to home.

If the on-going work shows that local residents will benefit from the changes, these could be in place from April next year.

Members events calendar 2010/11 – for you to cut out and keep

Exclusive events for you!

OUR Trust holds exclusive events throughout the year for you, our members, but admission is by ticket only as spaces are limited. Places will be allocated on a first come, first served basis. Please contact the membership office on **01484 347342** or via e-mail membership@cht.nhs.uk to book your place(s). If you have booked a place at a forthcoming event, but can no longer attend, please let our membership office know so that your place can be offered to another member.

Please note: ● registration and refreshments 6.00pm ● events start at 6.30pm

DATE	TITLE	SPEAKER	VENUE	TIME
Thursday 16 September	Bowel Screening Update on bowel screening and the services we provide	Kathryn Aldous, Bowel Cancer Screening Centre Manager / Mel Addy, General Manager	Lecture Theatre, HRI	6.30pm
Thursday 23 September	Bowel Screening Update on bowel screening and the services we provide	Kathryn Aldous, Bowel Cancer Screening Centre Manager / Mel Addy, General Manager	Lecture Theatre, CRH	6.30pm
Tuesday 9 November	The Exemplar Ward Enhancing the patient experience. How we deliver, monitor and respond, to ensure excellent patient care	Lindsey Rudge, Senior Nurse	Lecture Theatre, HRI	6.30pm
Thursday 18 November	The Exemplar Ward Enhancing the patient experience. How we deliver, monitor and respond, to ensure excellent patient care	Lindsey Rudge, Senior Nurse	Lecture Theatre, CRH	6.30pm
Please note from January 2011: ● registration and refreshments 5.30pm ● events start at 6.00pm				
Wednesday 19 January	Enhanced Recovery Programme An update on how patients are benefitting from a new approach to planned surgery	Dr Paul Knight	Lecture Theatre, HRI	6.00pm
Wednesday 26 January	Enhanced Recovery Programme An update on how patients are benefitting from a new approach to planned surgery	Dr Paul Knight	Lecture Theatre, CRH	6.00pm



■ **Christine Breare** is a retired general dental practitioner who had an interest in continuing post-graduate education for dental practitioners and clinical audit. Married with two sons and four grand-children, she lives in Upper Hopton near Mirfield. She is a church warden and secretary of the Upper Hotpon Community Association.



■ **Dr Liz Breen** is a lecturer for the School of Management at the University of Bradford. She has two children and lives in Calderdale.



■ **Richard Hill** is an associate director of business development, communications and marketing at the Humber Mental Health NHS Teaching Trust. Prior to this, he worked as global director of marketing for an international photographic company. He is married with two sons and lives in Kirklees.



■ **Yash Pal Kansal** worked in the pharmaceutical industry and NHS. He is a carer for his disabled mother and lives in Kirklees. Yash has assisted on consumer related matters at the Hindu Temple in Huddersfield.



■ **Lesley Longbottom** worked for the Metropolitan Police service in personnel training and staff development. She is a school governor at Holywell Green Primary School. She is married with two daughters and two grandsons.



■ **Frances Macguire** is a specialist registrar in public health for Yorkshire and the Humber. She has worked for environmental non-governmental organisations for a number of years on climate change and biodiversity conservation. She has two children, and lives in Calderdale.



■ **Christine Mickleborough** is a retired nurse, midwife and community nurse. She is a member of the Royal College of Nursing, and the St Luke's Hospital (Bradford) Nurses League. She is also a member of South West Yorkshire Mental Health Trust and is diocesan co-ordinator for the Children's Society. Married with one son and one daughter, she lives in Calderdale.



■ **Peter Naylor** is married with two sons and lives in Calderdale. He is retired from the financial services industry.



■ **Bernard Pierce** of Mytholmroyd, has a background in social work and then in medical education at both undergraduate and post-graduate level. He was a lecturer at the Leeds School of Medicine and at the Yorkshire Deanery.



■ **Dot Rayner** is a retired manager of employment services for people with disabilities. Married with two grown-up children, she is a member of Arthritis Care and a member of Fuchs Friends (an organisation for people with a specific eye condition).



■ **George Richardson** is a governor at Brighouse High School and Woodhouse Primary School and recently stood down after nine years as chair of governors at Calderdale College. He has two married daughters and four grandchildren. Now retired, he lives in Calderdale and formerly worked at Park Valley Mills as a dyer.



■ **Jan Roberts** was a headteacher at Gomersal First School for 13 years and at schools in Skelmanthorpe and Dewsbury. She is married with two children and four stepchildren and after taking early retirement now works on a supply basis. She is a committee member for the Meltham Hospice, a member of the local Royal Society for the Protection of Birds and is a governor at Helme School, Meltham, as well as sitting on the Kirklees Governors' Panel.



■ **Janette Roberts** of Meltham, was a headteacher of a community primary school in Rochdale and two multicultural schools in Wakefield. She is widowed with four children and eight grandchildren. Now retired, she is a member of the Patient Liaison Committee of the Royal College of Anaesthetists, a patient representative on PEAT (Patient Environment Action Team), clinical audit and various cancer groups.



■ **Allan Templeton** is a past chairman of Calderdale Health Authority, Calderdale NHS Trust and Calderdale and Kirklees Health Authority. He has four children and nine grandchildren and is a director of Age Concern Calderdale, a trustee with the Halifax League of Friends and past chairman of the Council for Voluntary Service. He is retired chief executive of Pennine Insurance Co, Halifax Insurance Co and West Yorkshire Insurance Co.



■ **Linda Wild** is married with one daughter and lives in Huddersfield. She graduated at the University of Huddersfield. Strongly committed to community involvement and engagement, she is a former Kirklees councillor.

Get in touch

If you would like to get in touch with a Membership Council member, or would like to find out more about services provided by the Trust, please contact the membership office on 01484 347342, via e-mail membership@cht.nhs.uk or by post to the Membership Office, Calderdale and Huddersfield NHS Foundation Trust, Freepost HF2076, The Royal Infirmary, Lindley, Huddersfield, HD3 3LE.

Your details

We try to keep our members' database as accurate as possible, but do rely on you to tell us about any changes. Please let us know if you change your name, address, telephone number or e-mail address, so that we can update our records.

If you have an email address, please take a minute or two to make sure that we have it on our membership database. It's simple, just drop us an email to membership@cht.nhs.uk from your account and put your name and postcode in the message and we will add it to your entry on the database.

Email makes it easy for us to contact you and update you quickly on events and developments, and it will help us to further reduce our carbon footprint!

Membership councillor links to divisions

- Children's and women's services (CWS):**
- Chris Breare, Allan Templeton, Frances Macguire, Janette Roberts, Chris Burton
- Diagnostic and therapeutic services:**
- Yash Kansal, Christine Mickleborough, Dot Rayner, Liz Breen, Joanna Birch
- Estates and facilities:**
- Janette Roberts, Peter Naylor, Bernard Pierce, Lesley Longbottom, Liz Farnell, Paul Knight
- Medicine and elderly services:**
- Jan Roberts, Linda Wild, Lesley Longbottom, Richard Hill, Sue Burton
- Surgical and anaesthetic services:**
- Bernard Pierce, George Richardson, Jan Roberts, Dot Rayner, Christine Bentley



■ **Sue Bernhauser** is dean of human and health sciences at the University of Huddersfield. The University educates nurses and other health professionals who are employed within the Trust. She is married with two children and lives in Kirklees.



■ **Sue Cannon** is executive director of quality and engagement of Calderdale Primary Care Trust. Prior to this appointment, she worked for Leeds PCT.



■ **Helena Corder** is married and lives in Todmorden. She is director of corporate services for Kirklees Primary Care Trust.



■ **Chris Bentley** is matron of the medical and elderly division. Her previous post was lead of critical care outreach and ICU. She lives in Kirklees and has one daughter.



■ **Joanna Birch** is married and lives in Calderdale. A physiotherapist by profession, she is the clinical director of the clinical therapy and rehabilitation directorate. She is currently the chair of Colne Valley Ladies Hockey Club, and umpire of North League Hockey.



■ **Chris Burton** is ward manager/charge nurse on 5ab at Calderdale Royal Hospital, which is an acute medical and elderly ward for 31 patients. He is married with two children and is a school governor at St Joseph's Roman Catholic School in Halifax.



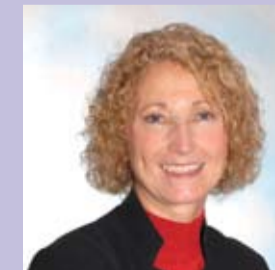
■ **Sally McIvor** is head of adult social care operations at Kirklees Council. She is married with two children.



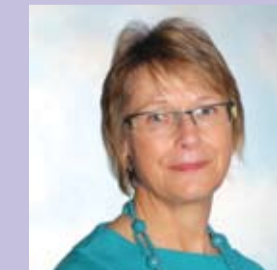
■ **Jonathan Phillips** is group director for Health and Social Care for Calderdale Council. He is responsible for adult social care and environmental health. He has extensive experience in working in partnership across health and social care local and nationally. Prior to joining Calderdale Council in January 2007 he worked for the Commission for Social Care Inspection. Jonathan is a qualified social worker.



■ **Dawn Stephenson** is director of corporate development for South West Yorkshire Partnership NHS Foundation Trust. She is a voluntary trustee of Kirklees Active Leisure and the Dr Jackson Cancer Fund. She is married with one son and lives in Huddersfield.



■ **Sue Burton** is project director of property partnerships at the Trust. An accountant by profession, she previously worked at Leeds PCT. She lives in Calderdale and has one daughter.



■ **Liz Farnell** is a nursing auxiliary on ward 6 at Huddersfield Royal Infirmary. Prior to this appointment, she worked at the Calderdale Royal Hospital. She lives in Calderdale.



■ **Paul Knight** is a consultant anaesthetist and lives in Calderdale. He is married with one child.

Key

■ Public – elected

■ Staff – elected

■ Nominated – stakeholder