

Joint Board of Directors and Membership Council AGM September 2015



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Andrew Haigh, Chairman

Financial Report 2014/15

Keith Griffiths
Director of Finance

Financial Context

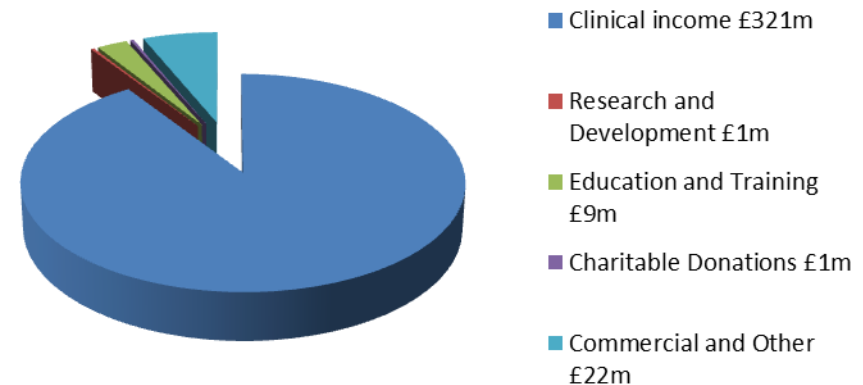
- Patients
 - 49,000 inpatients- elective and day cases
 - 50,000 inpatients- non elective
 - 385,000 outpatients
 - 142,000 A&E attendances
- Turnover £354m
- 5,479 colleagues
- Property and equipment over two hospital sites with a combined value of £222m
- 4% Efficiency challenge for the 5th year running
- Challenging financial landscape

Specific Facts - Income

Income was **£354m** in 2014/15

- **75%** of our income continues to come from our 2 main health partners Calderdale CCG and Greater Huddersfield CCG
- **11%** of our income continues to come from Nationally Commissioned bodies

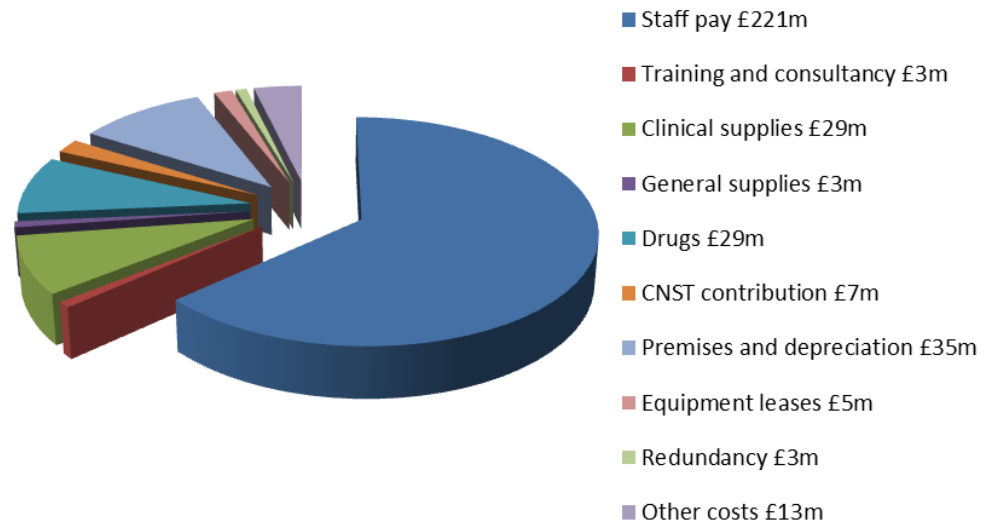
CHFT Income 2014/15



Specific Facts - Expenditure

- Total expenditure was **£360m**
- Operating Expenditure was **£348m**
 - **£221m** of our costs relate to pay
 - Non-pay expenditure **£127m**
- Finance charge **£14m**

CHFT Expenditure 2014/15



Specific Facts – Per £1 of Expenditure

Nursing	23p	
Medical	17p	
Therapy & Scientific	9p	
Health Care Assistants & Support Staff	2p	
Administrative & Clerical	8p	
Other Non Clinical	5p	
Total Staff	64p	
Drugs	8p	
Clinical supplies	8p	
Total Clinical Supplies	16p	
Total Support Services	13p	
Total Other Costs (inc Finance Costs)	7p	
Total Costs	100p	

2014/15 Financial Performance

	<u>Plan</u>	<u>Actual</u>
Income and Expenditure	£3m	(£6m)
Income and Expenditure (excl. exceptional items)	£3m	(£4m)
Capital Expenditure	£24m	£23m
Cash balance	£23m	£14m
Monitor Continuity of Service Risk Rating	3	2
Unqualified Audit Opinion	✓	✓

Key Financial Pressures

Investment in nurse staffing ratios £1.5m

Medical and Nursing agency spend £3.0m

Efficiency Savings Achieved

Procurement	£1m
Administrative and other staffing	£4m
Budgetary control	£1m
Service reconfiguration	£2m
Other schemes	£2m
Total savings achieved	£10m

External Assurance / Impact

PWC - Forecasting accurate

- No financial mismanagement

Monitor - Breach of licence

- Monthly monitoring regime

Overview and scrutiny committee (Greater Huddersfield and Calderdale Local Authorities)

KPMG - Unqualified audit opinion

The Future

Unprecedented financial challenges - locally and nationally

Higher quality standards to be achieved - CQC compliance

Even better levels of patient access- patient expectations

Modernisation - technology and estate

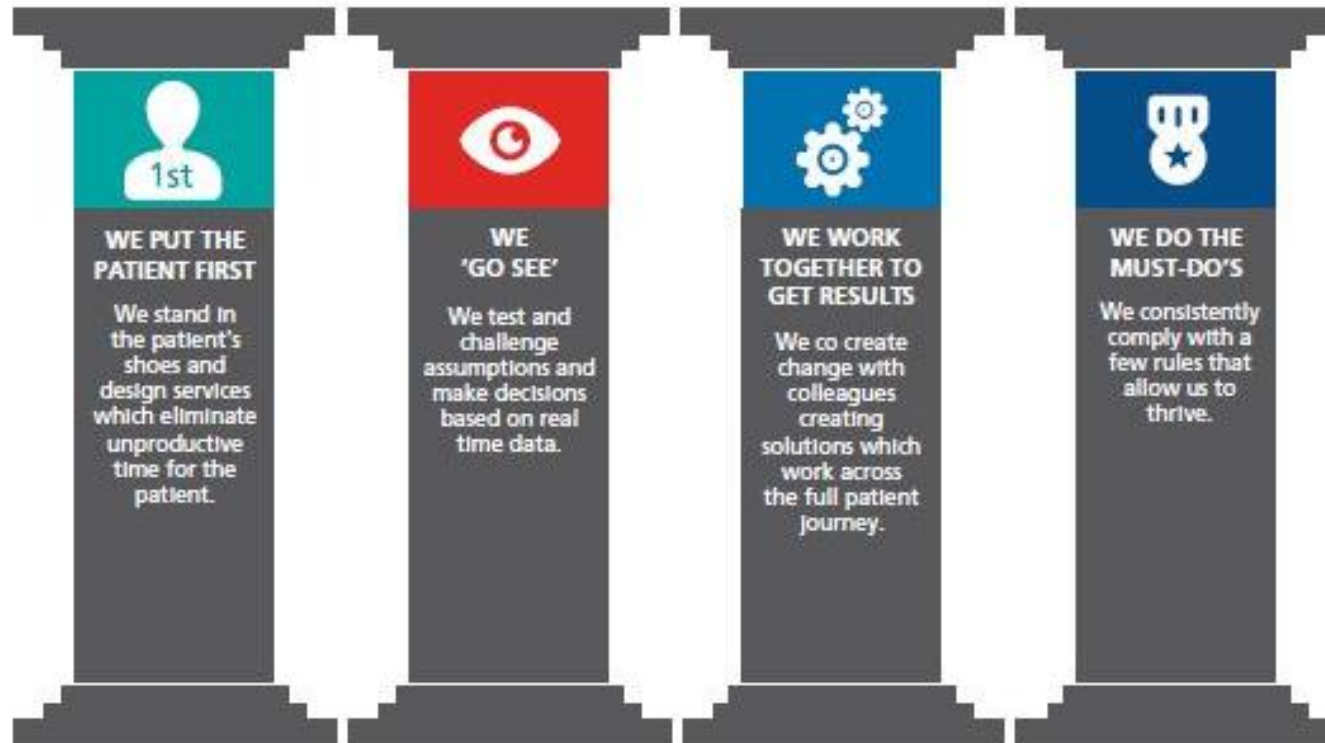
No short term solutions to CHFT's financial deficit

Thanks & Looking Ahead

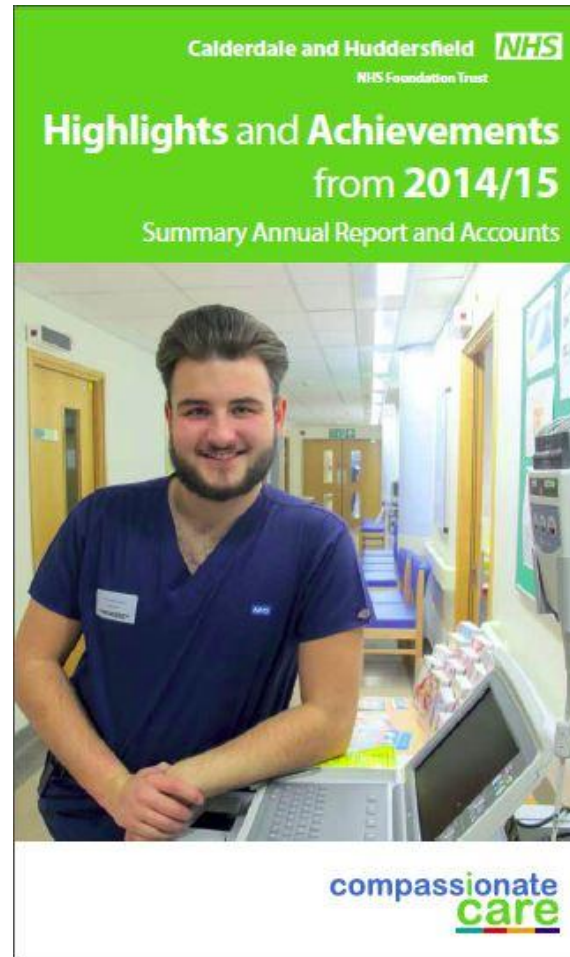
Owen Williams
Chief Executive

Our Vision	<i>Together we will deliver outstanding COMPASSIONATE CARE to the communities we serve</i>			
Our behaviours	We put the patient first / We go see / We do the must dos / We work together to get results			
Our goals (The result)	Transforming and improving patient care	Keeping the base safe	A workforce for the future	Financial sustainability
Our response	Design and implement the community division while continuing to work on CC2H.	Implement the local quality priorities	Plan and implement workforce change to ensure that our people and resources actively support the reconfiguration of integrated hospital and community services	Deliver a robust financial plan including CIP for 2015/16 and 2016/17
	Develop and roll out the first wave of 7 day working standards	Ensure readiness to achieve CQC rating of good	Design an innovative Trust-wide internal communications strategy and implementation plan.	Refresh the Commercial Strategy
	Roll out of the first year of programmes to support implementation of EPR	Strengthen our performance framework at corporate and divisional level	Secure safe staffing levels and have clear mitigation plans ready to be deployed if required.	Strengthen our financial control procedures
	Continue the implementation of the Care of the Acutely Ill Patient action plan	Ensure robust plans are in place to monitor and deliver A&E and C Diff	Launch a campaign to actively support improvements in health and well-being and reduce absence	Develop the 5 year turnaround plan with agreement across the local and regional health economy
	Work with commissioners and providers locally and across WY to develop plans for the future configuration of integrated services	Respond to Monitor in relation to breach of licence and undertake Well Led Governance Review	Design a strategic framework to articulate and govern a value driven people focussed approach using work together to get results	
	Develop and implement a Public and Patient Involvement Plan	Implement the health and safety action plan	Create a Trust-wide, multi-disciplinary approach to Learning delivered via a fully integrated education and training function	

Our Behaviours



We Work Together To Get Results





cutting through complexity

Calderdale and Huddersfield NHS Foundation Trust

Annual Audit 2014-15

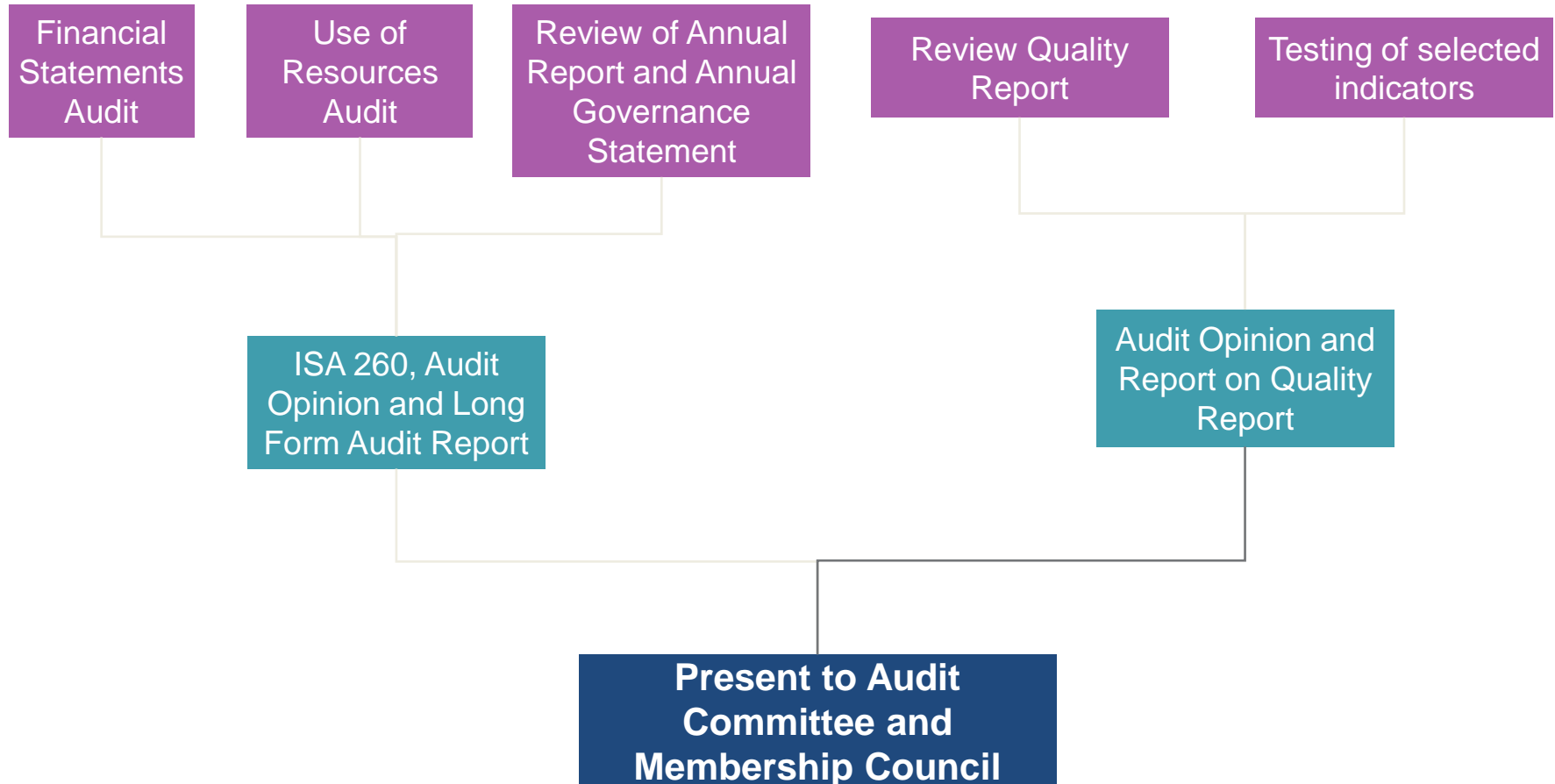
Presentation to the AGM and
Membership Council Meeting

17 September 2015

Agenda

- The Role of External Audit
- Key issues arising from our 2014/15 Audit
- Going forward

The Role of External Audit



Key issues arising from our 2014/15 Audit

Financial Statements Audit

- Clean, **unqualified audit opinion** issued
- **Qualified certificate** of audit conclusion
- One unadjusted audit difference
- Number of presentational changes made
- Annual Report and Annual Governance Statement consistent with financial statements and complies with Monitor's Annual Reporting Manual
- Delays experienced in the production and finalisation of the Financial Statements by the Trust
- Deadline for submission to Monitor met

Key issues arising from our 2014/15 Audit

Financial Statements Audit

- Debrief with management to discuss how accounts production process can be improved for future
- Four recommendations made in relation to payroll and the accounts production
- Prior year recommendation in relation to production of Annual Report followed up and reiterated

Key issues arising from our 2014/15 Audit

Use of Resources Audit

- A modified (qualified) opinion was issued in relation to Use of Resources issued
- As a result of the matters highlighted in the enforcement undertakings issued by Monitor on 29 January 2015, we were not satisfied that the Trust made proper arrangements for securing economy, efficiency and effectiveness in its use of resources

Key issues arising from our 2014/15 Audit

Quality Report

- The content of the Quality Report complies with the requirements of Monitor's Annual Reporting Manual
- The content of the Quality Report is not inconsistent with other information sources as specified by Monitor
- Three indicators tested:
 - Percentage of incomplete pathways within 18 weeks for patients on incomplete pathways at the end of the reporting period (mandated by Monitor)
 - Emergency readmissions within 28 days of discharge from hospital (mandated by Monitor)
 - Average length of stay (selected by governors)

Key issues arising from our 2014/15 Audit

Quality Report

- Unable to provide opinion on **18 week wait** due to issues with the data – one recommendation raised
No Opinion
- This is an issue consistent with the majority of Trusts nationally
- No issues identified with **emergency readmissions within 28 days of discharge** from hospital – one recommendation made
Clean Opinion
- **Average length of stay** – two recommendations raised
Clean Opinion
- Overall recommendation made in relation to locating patient records relevant to all indicators

Going Forward

- New Engagement Lead:



Clare Partridge

Director - Public sector audit and advisory
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clare.partridge@kpmg.co.uk

Thank you



ELECTION RESULTS AND APPOINTMENTS



Andrew Haigh, Chairman

ELECTION RESULTS 2015

CONSTITUENCY	ELECTED MEMBER
1	Mrs Rosemary Claire Hedges
1	Mrs Di Wharmby
2	Mr Kenneth Malcolm Batten
6	Mrs Annette Bell
8	Mr Brian Moore
10	Mrs Avril Henson
11	Mrs Eileen Hamer
13	Ms Julie Hoole

REGISTER OF COUNCIL MEMBERS – AS AT 17 SEPTEMBER 2015

PUBLIC – ELECTED		
1	Rosemary Hedges	Di Wharmby
2	Wayne Clarke	Kenneth Malcolm Batten
3	Peter Middleton	Dianne Hughes
4	Vacant seat	Vacant seat
5	Grenville Horsfall	George Richardson
6	Johanna Turner	Brian Richardson
7	Kate Wileman	Lynn Moore
8	Brian Moore	Jennifer Beaumont

STAFF - ELECTED	
Mary	Kiely
Avril	Henson
Eileen	Hamer
Julie	Hoole
Chris	Bentley
NOMINATED - STAKEHOLDER	
John	Playle
Bob	Metcalf
Naheed	Mather
David	Longstaff
Dawn	Stephenson

Membership Council Update – Overview of the Membership Council Contribution During 2014/15



***Rev Wayne Clarke, Acting Deputy
Chairman/Lead Councillor***

Our vital links with you



QUESTIONS AND ANSWERS

Date and time of our next Annual General Meeting

Thursday 15 September 2016

time and venue to be confirmed